Civilian control over the military is widely hailed as one of the major successes of India's democracy. Because it is so rare, especially among post-colonial states, this control is rightfully celebrated. But has this come at a cost? In *The Absent Dialogue*, Anit Mukherjee argues that the pattern of civil-military relations in India has hampered its military effectiveness. Diving deep into understanding the organization and internal processes within the Indian military, he explains how Indian politicians and bureaucrats have long been content with the formal and ritualistic exercise of civilian control, while the military continues to operate in institutional silos. Informed by more than a hundred and fifty interviews and recently available archival material, *The Absent Dialogue* sheds new light on India's military and will reshape our understanding of both the history and contemporary dynamics of civil-military relations and recurring problems therein.